



The Board of Directors of University Hospital

Public Meeting
October 28, 2021
10:00 a.m.

Via Zoom
University Hospital
Newark, New Jersey

Present: Tanya L. Freeman, Esq., Chair; Keith H. Green, BS; Heather Howard, JD; Robert L. Johnson, MD, FAAP; David T. Molowa, PhD; James M. Orsini, MD; Eric S. Pennington, Esq.; Robert J. Rubino, MD; Brian L. Strom, MD, MPH; Mary O'Dowd, MPH

Absent: Cecile A. Feldman, DMD

MINUTES

I. Opening Statement and Roll Call

Chairwoman Freeman welcomed all in attendance, called the meeting to order and asked Mary K.E. Maples, Esq., Corporate Secretary, to read University Hospital's statement of compliance with the Senator Byron M. Baer Open Public Meetings Act and the New Jersey Medical and Health Sciences Education Restructuring Act and call the roll. With a quorum of members present, the meeting convened at 10:02 a.m.

II. Patient Safety Story

The patient safety story presented pertained to the detection of expired supplies on one of the units. This catch by the University Hospital (UH) Quality and Safety team is consistent with the efforts to detect any situations that could potentially pose a risk to patients, prior to that risk reaching the patient.

III. Report of the President and Chief Executive Officer

Dr. Shereef Elnahal began his report by commenting on several exciting initiatives being pursued at UH. Those include the New Roots partnership and the UH Cares initiative. The positive momentum resulting from both initiatives is already evident based on the early feedback being received and improvements in patient experience scores. The hope is that lagging indicators, such as HCAHPS and Leapfrog scores, will see similar improvement.

IV. Public Comment - There were no requests for public comment.

V. Review and Approval of Board Meeting Minutes of June 29, 2021

Chairwoman Freeman accepted a motion, duly seconded, to approve the minutes of the June 29, 2021 meeting. The motion was approved by unanimous vote of the members.

VI. Discussion Items and Reports

A. Review of Revised FY 2022 Operating Budget, Financial Statements and Benchmark Statistics

Mr. Gary Huck, Chief Financial Officer, provided an overview of several revisions to UH's Operating Budget. Specifically, Mr. Huck reported changes in the areas of: Patient Subsidies, the County Option, the State of New Jersey Appropriation, CARES Act funds, supplies, staffing and inflationary issues.

Mr. Huck reviewed the Financial Statements and benchmark statistical information for the Fiscal Year ended June 30, 2021. Positive financial performance was noted and in the statistical categories, it was noted that performance met or exceeded the established goal in almost all benchmark categories. The only category more than 5% below goal was Emergency Department visits (net of admissions). He also reviewed the Balance Sheet and Statement of Revenues and Expenses for the FY 2022 First Quarter, as well as benchmark statistics for the period ending September 30, 2021. Again, it was noted that performance met or exceeded the established goal in almost all benchmark categories. The only categories more than 5% below goal were Emergency Department Admissions and Outpatient Surgical Patients. Other performance metrics reviewed included: Average Length of Stay, Average Daily Census, Discharges, Ambulatory Clinic and Emergency Department Visits and Payer Mix.

In response to Mr. Huck's description of the staffing shortages being experienced by UH, and the resulting increased reliance upon outside nursing staffing agencies, Ms. O'Dowd inquired about the extent to which areas beyond nursing were seeing similar trends, which they are. Dr. Rubino commented about the possibility that existing staff could be retrained and further developed to take on additional roles and enhance their qualifications for different positions. Dr. Strom commented on the increased number of Rutgers University School of Nursing applications in the context of the staffing shortages being experienced in that area in healthcare.

VII. Proposed Actions

Ms. Maples presented the following action items and corresponding resolutions, all of which were previously reviewed and recommended for approval in Committees.

A. Resolution 2021-1028-146– Ratification and Approval of Medical Staff Matters and Annual Review

- a. MEC Meeting, August 13, 2021
- b. MEC Meeting, September 14, 2021
- c. MEC Meeting, October 13, 2021
- d. UH Trauma Support Program Support

B. Resolution 2021-1028-147 – Approval of Procurements

- a. Epic Systems Corp. – maintenance, upgrades, subscription fees and Willow
- b. Prime Staffing – supplemental staffing needs
- c. 3M Health Information Systems, Inc. – coding, CAC and CDI support services
- d. Experian Health, Inc. – insurance eligibility support services
- e. Dynamic Mechanical Contractors, Inc. – supplemental needs in connection with Emergency Generator Project

C. Resolution 2021-1028-149 – Approval of Revised FY2022 Annual Budget

Chairwoman Freeman accepted a motion, duly seconded, to approve the resolutions. There were no recusals, abstentions, or requests to remove items from the consent agenda. The motion was approved by unanimous vote of the members.

VIII. Other Business

Dr. Elnahal and the Board of Directors congratulated Chief Nursing Officer, Dr. Carl Kirton, for being awarded The Grace E. Davidson Award, which recognizes nursing administrators who have significantly enhanced the educational experience of nursing students.

IX. Executive Session

There were no matters for discussion in Executive Session.

X. Adjournment

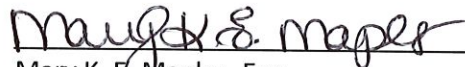
There being no further business, upon motion, duly seconded, the members voted to adjourn the public meeting of the Board of Directors of University Hospital at approximately 11:00 AM. The next Meeting of the Board of Directors is scheduled for November 18, 2021 at 10:00 AM.

NO FURTHER TEXT ON THIS PAGE



CERTIFICATION

I, MARY K. E. MAPLES, Chief Legal Officer and Corporate Secretary of University Hospital, DO HEREBY CERTIFY that the foregoing is a true and complete copy of the Minutes of the Public Session of the University Hospital Board of Directors meeting conducted on October 28, 2021.



Mary K. E. Maples, Esq.
Chief Legal Officer and Corporate Secretary