



UNIVERSITY HOSPITAL

Newark, New Jersey

The Board of Directors of University Hospital

PUBLIC SESSION
September 19, 2017
10:00 a.m.

Rutgers Cancer Institute of New Jersey
at University Hospital
205 South Orange Avenue, Board Room B-1120
Newark, New Jersey

Present: Hon. Donald T. DiFrancesco, *Chair*; David H. Brody, MD; Cecile A. Feldman, DMD, MBA; Tanya L. Freeman, Esq.; Keith H. Green; Robert L. Johnson, MD, FAAP; Robert J. Rubino, MD; Michael A. Curi, MD

Present Via Teleconference: Robert L. Barchi, MD, PhD; Annette Catino, MBA; Brian L. Strom, MD, MPH

Excused: James M. Orsini, MD

I. Opening

Chairman DiFrancesco opened the meeting by reading University Hospital's statement of compliance with the Open Public Meetings Act and the New Jersey Medical and Health Sciences Education Restructuring Act.

At the direction of Chairman DiFrancesco, Ms. Tammy Robinson conducted a roll call. With a quorum of members present, the meeting was called to order at 10:00 a.m.

II. Approval of Meeting Minutes

Chairman DiFrancesco presented the minutes of the June 27, 2017 meeting of the Board of Directors for approval. Chairman DiFrancesco accepted a motion to approve the minutes. The minutes were approved unanimously.

III. Report of the President and CEO

Mr. John N. Kastanis provided a summary of his report, including highlights of the achievements and awards that the Hospital received from various State and industry

organizations. Mr. Kastanis reiterated the Hospital's ongoing commitment to focus on quality, clinical growth, and new partnerships.

Several important aesthetic and programmatic improvements have been achieved, including a new lobby renovation, a revamped Labor and Delivery department, color-coded staff uniforms, At Your Service interns, and concierge services. University Hospital continues to pursue new initiatives, such as developing a population health strategy for Newark and opening a new Vascular and Wound Care Center.

Mr. Kastanis also announced that the Hospital has undertaken a rebranding campaign that emphasizes its role as an academic medical center delivering outstanding care in New Jersey. He expressed his appreciation for all University Hospital staff for their continued commitment to the institution and community.

IV. Committee Reports and Action Items

A. Report of the Compensation Committee

Chair, Mr. Keith H. Green, BS

Upon recommendation of the Compensation Committee, Mr. Green requested that the Board accept and approve the Compensation Committee Minutes of December 14, 2016. The Board accepted and approved the minutes unanimously.

Mr. Green provided an update on activities of Human Resources, which includes development of much needed positions, attracting talent through job fairs, and participating in community events.

B. Report of the Finance, Investment, Administration and Audit Committee

Chair, Ms. Annette Catino, MBA

Upon recommendation of the Finance, Investment, Administration and Audit ("FIAA") Committee, Ms. Catino requested that the Board accept and approve: a) the FIAA Committee Minutes of June 26, 2017; b) the FIAA Committee Minutes of July 27, 2017; and c) the FIAA Committee Minutes of August 23, 2017. The Board accepted and approved the minutes unanimously.

Upon recommendation of the FIAA Committee, Ms. Catino requested that the Board accept and approve the July 2017 Financial Statement. The Board accepted and approved the financial statement unanimously.

C. Report of the Governance, Ethics and Legal Committee

Chair, Ms. Tanya L. Freeman, Esq.

Upon recommendation of the Governance, Ethics and Legal (“GEL”) Committee, Ms. Freeman requested that the Board accept and approve the GEL Committee Minutes of June 14, 2017. The Board accepted and approved the minutes unanimously.

Ms. Freeman presented a review of Fiscal Year 2015-2017 cost reduction and enhanced value initiatives within the legal department, highlighting a significant reduction in spending. Mr. Paul Matey reported that greater efficiencies have been achieved through the implementation of a matter management system, which ensures appropriate billing and invoices. Ms. Catino commended Chair Freeman and the legal team for their accomplishments and continued efforts to reduce spending in the department.

D. Report of the Medical Liaison Committee

Chair, Dr. James M. Orsini, MD

In Dr. Orsini’s stead, Chairman DiFrancesco presented the Committee report. Upon recommendation of the Medical Liaison (“ML”) Committee, Chairman DiFrancesco requested that the Board accept and approve: a) the Medical Executive Committee Minutes of May 23, 2017; and b) the Medical Executive Committee Minutes of June 27, 2017. The Board accepted and approved the minutes unanimously.

Upon recommendation of the ML Committee, Chairman DiFrancesco requested that the Board accept and approve the Credentials Committee Minutes of June 12, 2017. The Board accepted and approved the minutes unanimously.

Upon recommendation of the ML Committee, Chairman DiFrancesco requested that the Board accept and approve: a) the Credentials Committee Actions of June 13, 2017; b) the Credentials Committee Actions of July 11, 2017; c) the Credentials Committee Actions of July 24, 2017; and d) the Credentials Committee Actions of August 21, 2017. The Board accepted and approved the actions items unanimously.

E. Report of the Quality of Care Committee

Chair, Dr. David H. Brody, MD

Dr. Brody provided an update of recent achievements within the Quality and Nursing departments. The Joint Commission renewed the Hospital’s disease-specific certification for the Comprehensive Stroke Center. The Hospital’s Comprehensive Stroke Center and Heart Failure Care Program also received top recognition in several categories from the American Heart Association and American Stroke Association.

Dr. Brody further reported that efforts to maintain a culture of safety and high reliability is being achieved through implementation of best practices, as recommended by the National

Patient Safety Foundation, in the form of daily safety huddles, key recruitments, restructuring of Care Coordination, and a focus on length of stay.

F. Presentation and Consideration of Resolution

Chairman DiFrancesco requested a motion to accept Resolution 2017-0919-53, which reaffirmed University Hospital's continued support of the New Jersey Trauma Center and the expansion of its clinical and academic programs. The Board accepted and approved the resolution unanimously.

V. Public Comment

Chairman DiFrancesco noted that all business of the Board was completed and opened the meeting for public comment from two individuals.

Ms. Donna Jackson of Newark addressed the Board regarding emergency room services, social services, and the timeliness of updates provided to the families of trauma victims.

Ms. Cassandra Dock of Newark addressed the Board regarding assistance for uninsured patients to obtain prescriptions. Ms. Dock also inquired as to whether the Hospital would participate in the recent revitalization initiative between Habitat for Humanity and the Wells Fargo Foundation.

VI. Executive Session

Chairman DiFrancesco accepted a motion for the Board to convene in Executive Session to review matters falling within the attorney-client privilege and such other matters as may be discussed in executive session, in accordance with N.J.S.A. 10:4-12.

VII. Adjournment

There being no further business, the public meeting of the Board of Directors of University Hospital adjourned at 11:42 a.m. The Annual Meeting of the Board of Directors is scheduled for Tuesday, November 21, 2017 at 8:30 a.m., in the Rutgers Cancer Institute of New Jersey at University Hospital located at 205 South Orange Avenue, Board Room B-1120, Newark, New Jersey.