



The Board of Directors of University Hospital

PUBLIC SESSION

May 30, 2019

10:00 a.m.

Rutgers Cancer Institute of New Jersey
at University Hospital
205 South Orange Avenue, Board Room B-1120
Newark, New Jersey

Present: Tanya L. Freeman, Esq., Chair; James M. Orsini, MD, Vice Chair; Cecile A. Feldman, DMD, MBA; Keith H. Green; Robert L. Johnson, MD, FAAP (via teleconference); Robert J. Rubino, MD (via teleconference)

Excused: David T. Molowa, PhD; Mary O'Dowd, MPH; Brian L. Strom, MD, MPH

I. Opening

Chairwoman Freeman opened the meeting and welcomed all in attendance. At the direction of Chairwoman Freeman, Ms. Tammy Robinson read University Hospital's statement of compliance with the Open Public Meetings Act and the New Jersey Medical and Health Sciences Education Restructuring Act. Chairwoman Freeman called upon Ms. Robinson to conduct a roll call. With a quorum of members present, the meeting was called to order at 10:00 a.m.

II. Report of the Acting President and CEO

Ms. Judy Persichilli opened her report by stating University Hospital's credo before providing highlights from her report. A major initiative she identified in the Monitor's report was to develop a strategic plan. Ms. Persichilli stated that employees, the community, members of the both the University Hospital and Community Oversight Boards and other stakeholders actively participated in creating the document. The draft would be presented to the Board at a future meeting.

The hospital continues to work with the Office of the Governor to receive approval to recruit new Board members; this endeavor was previously put on hold due to ongoing changes in the Governor's office. In the interim, Board education, self-assessments and board assessments have begun as recommended in the Monitor's report. To date over half of the assessments have been received. Ms. Persichilli noted that the new Board member orientation program would be rolled out in the near future. She further reported that the Fiscal Year 2020 budget is under development and aims to attain a 6% EBITDA similar to previous years. Achieving this goal would improve the hospital's bond rating.

Ms. Persichilli provided government relations updates including Congressman Payne's participation in the hospital's Colon Cancer Awareness Day event. In addition, University Hospital hosted a bill-signing event with Governor and First Lady Murphy where four bills related to maternal health were enacted. The hospital was chosen for the ceremony for having achieved some of the best outcomes in maternal health in the State. Another ceremony was held to rededicate the trauma center in honor of Dr. Eric Munoz. The event marked the tenth anniversary of his passing.

Ms. Persichilli reported that New Jersey is considering a series of bills to create an infrastructure, funding and regulatory structure for a state-based individual insurance market. This undertaking would combine the individual market with the small employer insurance market to provide access for those who do not qualify for Medicaid. In response to an inquiry, Ms. Persichilli stated that she would conduct additional research regarding the inclusion of dental services.

Lastly, Ms. Persichilli noted that a summary report of action plans derived from the recommendations in the Monitor's report would be presented to the Board at the next meeting.

III. University Hospital Pillars

In Ms. Hasting's stead, Ms. Joan Dauhajre, Chief Experience Officer, reported the University Hospital pillars of workforce, value, community, growth and quality. She provided a brief summary of the ways in which the accountable leaders implemented goals for each pillar in relation to the hospital's mission.

IV. Public Comment

There were no requests for public comment.

IV. Committee Reports

A. Report of the Finance, Investment, Administration, and Audit Committee ("FIAA") *Chair, David Molowa, PhD*

In Dr. Molowa's stead, Dr. Rubino requested that Mr. Thomas Daly, Chief Financial Officer, provide a high-level summary of the April, 2019 Financial Statement. He reported that cash totals were strong and consistent with previous months. Account receivables were collected in a timely manner and year-to-date numbers showed that the net patient revenue decreased due to lower volume. Mr. Daly also stated that expenses were favorable to the budget.

Mr. Daly reported that a substantial infusion of funding was received from the Graduate Medical Education Safety Net reimbursement. This federal funding is designated for safety net hospitals with teaching programs.

Lastly, Mr. Daly reported that the hospital would purchase two Linear Accelerators for the Cancer Center and stated that a resolution for the purchase would be presented on the consent agenda.

B. Report of the Medical Liaison Committee (“ML”)

Chair, James M. Orsini, MD

Dr. Orsini reported that the ML Committee had conducted an electronic vote for action items submitted for approval on the consent agenda.

C. Report of the Quality of Care Committee (“QOC”)

Chair, Cecile A. Feldman, DMD, MBA

Dr. Feldman reported that the QOC committee met in March and submitted minutes for approval on the consent agenda. She reported that a recent CMS survey and reviews by the Department of Health were addressed and received positive feedback. Dr. Feldman further reported that an evidence-based approach to quality improvement has made a marked improvement in patient care.

Lastly, Dr. Feldman commented that, while the hospital’s newest Leapfrog scores are moving in the right direction, the data used for that score is based upon activity that took place almost two years ago. This significant lag makes showing an improved grade in a timely fashion extremely difficult.

In response to an additional inquiry, Dr. Ramunno reported that there have been no reported cases of the measles at the hospital; the only potential case was negative.

V. Executive Session

Chairwoman Freeman accepted a motion to convene in Executive Session. The motion was approved unanimously with none opposed.

VI. Adoption of Resolutions

Ms. Mary Maples, Corporate Secretary, presented the consent agenda, which included the following items:

- A. Approval and acceptance of the Board of Directors meeting minutes of March 28, 2019;
- B. Approval and acceptance of Finance, Investment, Administration and Audit committee minutes of March 29, 2019 and April 16, 2019;
- C. Approval and acceptance of the April, 2019 Financial Statement;
- D. Approval and acceptance of Resolution 2019-0521-73 for Varion Medical Systems;

- E. Approval and acceptance of the Medical Executive committee electronic votes of March 31, 2019 and April 27, 2019;
- F. Approval and acceptance of the Medical Executive Credentials committee action items dated March 26, 2019; April 23, 2019 and Reappointment Roster of April 2019;
- G. Approval and acceptance of the Credentials committee minutes of November 12, 2018; December 10, 2018; January 14, 2019 and February 11, 2019; and
- H. Approval and acceptance of the Quality of Care committee minutes of March 14, 2019.

Chairwoman Freeman requested a motion for approval of all of the consent agenda items. The consent agenda was approved unanimously with none opposed.

VII. Adjournment

There being no further business, the public meeting of the Board of Directors of University Hospital adjourned at 11:36 a.m. The next Meeting of the Board of Directors is scheduled for Thursday, June 27, 2019 at 10:00 a.m., in the Rutgers Cancer Institute of New Jersey at University Hospital located at 205 South Orange Avenue, Room B-1120, Newark, New Jersey.