



UNIVERSITY HOSPITAL
Newark, New Jersey

The Board of Directors of University Hospital

Public Meeting

May 27, 2020

11:30 a.m.

Via Teleconference

Rutgers Cancer Institute of New Jersey

at University Hospital

205 South Orange Avenue, Board Room B-1120

Newark, New Jersey

Present via Teleconference: Tanya L. Freeman, Esq., Chair; Cecile A. Feldman, DMD, MBA; Keith H. Green; Robert L. Johnson, MD, FAAP; David T. Molowa, PhD; Mary O'Dowd, MPH; Robert J. Rubino, MD Brian L. Strom, MD, MPH

Absent: James M. Orsini, MD, Vice Chair

I. Opening Statement and Roll Call

Chairwoman Freeman opened the meeting with a welcome to all in attendance, and thanked participants for joining the remote meeting to ensure everyone's health during the current COVID-19 pandemic. At the direction of Chairwoman Freeman, Ms. Tammy Robinson read University Hospital's statement of compliance with the Senator Byron M. Baer Open Public Meetings Act and the New Jersey Medical and Health Sciences Education Restructuring Act, and called the roll. With a quorum of members present, the meeting was called to order at 11:35 a.m.

II. Report of the President and Chief Executive Officer

Dr. Shereef Elnahal reported that much of the dedicated efforts in the COVID-19 response have subsided. However, the hospital remains vigilant, has updated the emergency preparedness plan and is taking steps to ensure that it is able to quickly and effectively address a possible surge in the fall. Dr. Elnahal stated that at this time, the focus on quality is top of mind for the anticipated site visit by The Joint Commission. All environment of care, infection control, and other key areas that may be covered during the site visit continue to be scrutinized by Hospital leadership and staff. He further reported that, quality metrics key to other external surveyors such as Leapfrog and CMS are moving forward with specific changes being made to improve quality management.

Dr. Elnahal briefly noted that since the onset of COVID-19, the hospital's finances have been strained, however, support from the federal government in the form of the CARES Act has been integral to stabilizing the budget. In terms of the hospital's Fiscal Year (FY) budget, the State delayed the budget deadline by one quarter. As such, the hospital is considering submitting two

budgets for the first quarter of FY 2021 and a second for the balance of FY 2021. Dr. Elnahal stated that further information regarding the budget would be provided at a future meeting.

III. Public Comment

Chairwoman Freeman opened the meeting to public comment. Two individuals provided the following remarks:

Ms. Lavita Johnson, a Community Advocate and Vice President of the Newark NAACP stated that she would contact Dr. Elnahal offline regarding a donation of Protective Personal Equipment being made to the hospital.

Mr. Pankaj Kapodia, a UH employee inquired whether COVID-19 testing for employees would be provided. Dr. Elnahal noted that an employee testing plan was being developed and that an announcement regarding testing would be made at the upcoming virtual Town Hall meeting. In response to an inquiry from Director Rubino, Dr. Elnahal stated that a combination of anti-body testing and the less invasive saliva test was being considered as part of the plan.

IV. Review and Approval of Board Meeting Minutes of March 26 and April 22, 2020

Chairwoman Freeman accepted a motion, duly seconded to approve the minutes. The motion was approved by unanimous vote of the members.

V. Financial Update

Mr. Gary Huck, Interim Chief Financial Officer, provided a review of the financial statements. He noted a significant shortfall for the month, which was directly related to COVID-19 expenses and a subsequent decrease in volume. Mr. Huck stated that while the inpatient revenue was down, the volume related to COVID-19 resulted in a robust payor mix and reimbursement rate. He stated that a significant reimbursement was received through the CARES Act and that at this time, the hospital's cash position is stable. Mr. Huck briefly provided a review of other funding advanced to the hospital from sources including the Frontline Group, Charity Care, Graduate Medical Education, State subsidies and an enhanced reimbursement rate through Medicare.

Mr. Robert Iannaccone, Executive Vice President, provided an overview of the Fiscal Year 2021 Budget. He stated that the budget would be conservative and sized for less volume than was projected in previous years. Mr. Iannaccone noted that the organization would continue to pursue opportunities for right-sizing the organization through position review, management, other initiatives, and he states that a more detailed budget presentation would be forthcoming to the FIAA Committee and Board at its next meeting.

VI. Proposed Actions

Ms. Eve Borzon, Chief Operating Officer provided a brief report on an amendment to the construction project for the Pharmacy Department, entailing major repairs and renovations necessary to comply with the new USP 800 Standard. The amendment to the contract would cover the additional costs to be incurred to complete the project.

Chairwoman Freeman accepted a motion, duly seconded to approve the amended contract. The motion was approved by unanimous vote of the members.

VII. Informational/Reference Materials

Chairwoman Freeman directed the members' attention to informational documents submitted in the meeting materials including meeting minutes from Finance, Investment, Administration and Audit; Governance, Ethics and Legal; and Quality of Care Committees of the Board.

VII. Adjournment

There being no further business, the public meeting of the Board of Directors of University Hospital adjourned at 12:05 p.m. The next meeting of the Board of Directors is scheduled for Thursday, June 25, 2020 at 10:00 a.m., in the Rutgers Cancer Institute of New Jersey at University Hospital located at 205 South Orange Avenue, Room B-1120, Newark, New Jersey.

CERTIFICATION

I, MARY K. E. MAPLES, Chief Legal Officer and Corporate Secretary of University Hospital, DO HEREBY CERTIFY that the foregoing is a true and complete copy of the Minutes of the Public Session of the University Hospital Board of Directors meeting conducted on May 27, 2020.



Mary K. E. Maples, Esq., Corporate Secretary